

MASTER OF ARTS (Public Administration)

Maa Pateswari University, Balrampur, Uttar Pradesh 271201 M.A. Public Administration (Two Year Programme) (NEP 2025-2026) Syllabus 2025 Total Credit: 80

	Year-I (Semester-I)				
Course Code	Name of the Paper	Credit	Remark		
PACC 1	Theories of Modern Government	4	Core Course		
PACC2	Administrative Theories and Principles –I	4	Core Course		
PACC3	Indian Constitution and Government	4	Core Course		
PACC4	Indian Administration	4	Core Course		
PACC5	Human Resource Management	2	Core Course		
PAVC	Ethics in Governance	2	Value Added (Intra Departmental Course)		
	Credit	20			
	Year-I (Semester -II)				
PACC 6	Administrative Theories Principles-II	4	Core Course		
PACC 7	Administrative Thought-I	4	Core Course		
PACC 8	Financial Administration	4	Core Course		
PACC 9	Urban and Rural Governance in India	4	Core Course		
PACC 10	Comparative and Development Administration	2	Core Course		
	Digital Governance	2	Inter Departmental		
	Credit	20			
Year-II (Semester -III)					
PACC- 11	Public Policy and Analysis	4	Core Course		
PACC- 12	Research Methodology and Project Formulation	4	Core Course		
PAEL -13 A PAEL-13 B	Disaster Management and Sustainable Development Public Enterprises & Corporate Governance	4	Elective Course		
PAEL-14 A	Corporate Social Responsibility		Elective		
PAEL-14 B	Police Administration	4	Course		
PAEL-15 A	Communication Skill and Public Relation		Elective		
PAEL-15 A PAEL-15 B	Administrative Law	2	Course		
LWET-12 R			Course		
	Internship Field work Credit	2 20			
Year-II (Semester -IV)					
PACC-16	Social Welfare Administration in India	4	Core Course		
PAEL-17 A	Issues in Good Governance	•			
PAEL-17 B	Administrative Thought-II	4	Elective Course		
PAEL-18 A	Urban Waste Management		Elective		
PAEL-18 B	Gender Issues and Governance	4	Course		
	Dissertation and Viva-voce	8			
	Credit	20			
	Total Credit	80			

M.A. Public Administration Maa Pateshwari University, Balrampur, U.P.

SEMESTER - I

PACC 1: THEORIES OF MODERN GOVERNMENT

Unit - I : Origin of State: Divine, Social Contract Theory & Historical

Evolutionary Theory, Elements and Functions of State.

Unit - II : Concept & Forms: Liberty, Equality, Justice, Rights, and

Sovereignty.

Unit - III : Forms of Government: Democratic and Non-Democratic,

Parliamentary & Presidential, Unitary & Federal.

Unit - IV : Political Parties, Pressure Groups, Electoral Reforms.

Unit - V: Contemporary Issues: Political Culture & Political Development,

Political Socialization.

Books Recommended:

1. Arendt, Hannath - Crisis in Republic

- 2. Lipset, Martin Political Man
- 3. Rawls, R.H. A Theory of Justice
- 4. Sharma, U., Sharma, S.K. Principles & Theory of Political Science
- 5. Johari, J.C., Indian Government & Politics
- 6. Fadia, B.L. Indian Government & Politics.
- 7. Johari, J.C. Contemporary Political Theory
- 8. Asirvatham, Eddy & Mishra, K.K. Political Theory
- 9. Basu, D.D. Introduction to the Constitution of India
- 10. Sharma, B.K. Introduction to the Constitution of India

PACC 2: ADMINISTRATIVE THEORIES AND PRINCIPLES-I

Unit - I: Public Administration: Concept and Evolution, Ecology, Public and Private Administration.

Unit - II : NPA, NPM, State vs. Market Debate, Recent Developments in Public Administration.

Unit - III: Classical Theory, Bureaucratic Theory, Scientific Management Theory and Human Relation Theory.

Unit - IV: Decision Making Theory, Behavioural Theory and Systems Approach.

Unit - V: Principles of Organization: Hierarchy, Unity of Command, Span of Control, Authority and Responsibility.

- 1. Henry, Nicholas Public Administration And Public Affairs
- 2. Taylor, Frederick W. The Principles of Scientific Management
- 3. Etzioni, Amitai Modern Organizations
- 4. Bendix R., Max Weber An Intellectual Portrait
- 5. Blau, Peter H. Bureaucracy in Modern Society
- 6. Dixit Manoj (et. al) Public Administration
- 7. Sahni, Pardeep (et. al) Administrative Theory
- 8. Awasthi & Maheshwari Public Administration
- 9. Sharma & Sharma Public Administration
- 10. Bhambri, C.P. Public Administration

PACC 3: INDIAN CONSTITUTION AND GOVERNMENT

- Unit I : Evolution of India Constitution: Regulating Act 1733, Pitts India Act 1784, Charter Act 1813, 1833, 1853, The Government of India Act 1858, 1909, 1919, 1935 & India Independence Act 1947.
- Unit II : Constitutional Philosophy: Salient features of Indian Constitution, The Preamble Nature of Indian Constitution Fundamental Rights, Directive Principles of State Policy and Fundamental Duties.
- **Unit III :** Union Government: President, Prime Minister, Council of Ministers.
- **Unit IV**: State Government: Governor, Chief Minister, Council of Ministers, Governor-CM Relations.
- Unit V : Powers and Functions of Union & State legislature, Structure and Functions of Judiciary, Public Interest Litigation, Judicial Activism.

- 1. Maheshwari, S.R. Indian Administration
- 2. Singh, Hoshiar Indian Administration
- 3. Arora, R.K. &Goel. Rajni Indian Public Administration
- 4. Johari, J.C. Indian Govt. & Politics
- 5. Maheshwari, S.R. State Administration
- 6. Avasthi, A. & Avasthi, A.P. Indian Administration
- 7. Fadia, B.L. & Fadia, Kuldeep Public Administration in India
- 8. Singh, Hoshiyar and Singh, Mohinder Public Administration in India
- 9. Basu, D.D. Introduction to the Constitution of India
- 10. Johari, J.C. The Constitution of India

PACC 4: INDIAN ADMINISTRATION

- **Unit I :** Evolution of Indian Administration: Mauryan, Mughal & British Period and British Legacies to Indian Administration.
- Unit II : Central Administration: Structure & Functions of Central Secretariat: Cabinet Secretariat, Cabinet Secretary, Prime Minister's Office (PMO)
- Unit III : State Administration: Structure & Functions of State Secretariat, Chief Secretary; State Secretariat Vs Directorate; Divisional Administration & The Divisional Commissioner.
- Unit IV : District Administration; District Collector: Powers, Functions & Role, Law and Order in DM-SSP & Commissionery System, Relationship between Police and Public.
- Unit V : Control over Administration: Legislative, Executive, Judicial& Citizen.

- 1. Maheshwari, S.R. Indian Administration
- 2. Singh, Hoshiar Indian Adminstration
- 3. Johari, J.C. Indian Govt& Politics
- 4. Maheshwari, S.R. State Administration
- 5. Avasthi, A. & Avasthi, A.P. Indian Administration
- 6. Fadia, B.L. & Fadia, Kuldeep Public Administration in India
- 7. Singh, Hoshiyar and Singh, Mohinder Public Administration in India
- 8. Basu, D.D. Introduction to the Constitution of India
- 9. Johari, J.C. The Constitution of India
- 10. Ramchandran, Padma Public Administration in India

PACC 5: HUMAN RESOURCE MANAGEMENT

- Unit I : Human Resource Management: Concept, Significance, Evolution,
 Functions, Policies and Human Resource Planning.
- Unit II : Position and Rank Classification, Recruitment and Recruitment Agencies UPSC and SPSCs, Training & Promotion.
- **Unit III :** Job Analysis, Job Evaluation, Performance Appraisal, Stress Management.
- Unit IV: Health & Safety at Work Place, Industrial Relations, Industrial Conflicts, Labour Management Participation, Grievances & Grievance Handling Procedure.
- Unit V : Factories Act, 1948, Industrial Disputes Act 1947, Employees'
 Provident Funds Miscellaneous Provisions Act 1952, Maternity Benefit Act 1961.

- 1. Flippo, Edwin B. Principles of Personnel management
- 2. Davar, Rustom S. Personnel Management & Industrial Relations
- 3. Report of national Commission on Labour, G.O.I. 1968
- 4. Second Administrative Reforms Commission Report.
- 5. Bhatia, S.K. Emerging Human Resource Management.
- 6. Monappa, Arun&Mirza, S.Saiyadain Personnel Management.
- 7. Stahl, O Glenn Public Personnel Administration
- 8. Hays, S.W. & Kearney, R.C. Public Personnel
- 9. Report of the Fifth & Sixth Central Pay Commissions, Government of India
- 10. Goel, S.L. Public Personnel Administration
- 11. Sinha, V.M. Public Personnel Administration

PAVC: ETHICS IN GOVERNANCE (VALUE ADDED) (Intra Departmental Course)

- **Unit I**: Ethics: Concept, Scope & Significance, Ethics and Governance.
- **Unit II :** Attitude: Meaning, Components and Types, Attitudes & Behaviors, Social, Political & Economic Attitudes.
- Unit III : Foundational Values for Civil Services: Rule of Law, Integrity in Administration, Code of Conduct, Neutrality Anonymity, Empathy, Tolerance & Compassion.
- **Unit IV**: Ethics in Public Administration: Concept & Significance, Ethical Concerns & Dilemmas in Governance.
- Unit V : Emotional Intelligence: Concept, Dimensions; Its Utility and Application in Governance.

- 1. R.K. Arora Ethics, Integrity and Value in Public Services
- 2. Second Administrative Reforms Commission, Fourth Report ethics in Governance.
- 3. R.K. Arora Ethics in Governance
- 4. NadeemHasnain Indian Society and Culture: Continuity and Change.

SEMESTER -II

PACC 6: ADMINISTRATIVE THEORIES AND PRINCIPLES-II

Unit - I: Delegation, Supervision, Control and Coordination.

Unit - II : Line, Staff and Auxiliary Agencies, Board and Commission.

Unit - III : Contingency or Situational Approach, Social Action Theory,

Cybernetics Theory.

Unit - IV : Leadership, Communication, Motivation and Morale.

Unit - V : Administrative Techniques & Reforms: O & M, Network Analysis,

MIS, PERT & CPM.

Books Recommended:

1. Taylor, Frederick W. - The Principles of Scientific Management

2. Etzioni, Amitai - Modern Organizations

3. Bendix R., Max Weber - An Intellectual Portrait

4. Blau, Peter H. - Bureaucracy in Modern Society

5. Nigro, Felix, A. - Modern Public Administration

6. Dixit Manoj (et. al) - Public Administration

7. Sahni, Pardeep (et. al) - Administrative Theory

8. Awasthi&Maheshwari - Public Administration

9. Sharma & Sharma - Public Administration

10. Bhambri, C.P. - Public Administration

PACC 7: ADMINISTRATIVE THOUGHT-I

Unit - I : Woodrow Wilson, F.W. Taylor, Henri Fayol, Max Weber

Unit - II : M.P. Follet, Elton Mayo, C.I. Barnard, Herbert Simon.

Unit - III : Abraham Maslow, Herzberg, Douglous McGregor,

Unit - IV : Chris Argyris, R. Likert, C. Alderfer, Y. Dror.

Unit - V : Peter Drucker, F.W. Riggs, Edward Weidner.

Books Recommended:

1. Simon, Herbet A. - Administrative Behavior

- 2. McGregor, Douglas The Human Side of Enterprise.
- 3. Likert, Renesis New Patterns of Management
- 4. Argyris, Chris Personality And Organization
- 5. Manoj Dixit; et. Al Public Administration
- 6. Maheshwari, S.R. Administrative Thinkers
- 7. Prasad & Prasad Administrative Thinkers

PACC 8: FINANCIAL ADMINISTRATION

- Unit I: Financial Administration: Concept Nature, Scope and Significance; Evolution of Planning Machinery: Planning Commission, NDC and NITI Aayog; Finance Commission; Central-State Financial Relations.
- Unit II : The Concept of Budget; Types and Techniques of Budget: Line-Item Budget, Performance Budget, PPBS, ZBB and Gender Budgeting.
- Unit III : Budgetary Process in India: Preparation, Enactment& Execution.
- Unit IV : Public Finance: Public Revenue, Public Expenditure, Public Debt, Fiscal Deficit and Deficit Financing; Monetary Policy& RBI.
- Unit V : Accounting, Auditing, CAG, Parliamentary Control, Finance Committees: Estimates Committee, Public Accounts Committee, Committee on Public Undertakings

- 1. Lall. G.S. Public Finance & Financial Administration in India
- 2. Mokherjee, S.S. Financial Administration in India
- 3. Chand, Prem Performance Budgeting
- 4. Handa, K.L. Financial Administration
- 5. Annual Reports of the Ministry of Finance, Government of India
- 6. Annual Reports of World Bank & I.M.F.
- 7. Reports of C & AG of India
- 8. Sury, M. M. Government Budgeting in India
- 9. Vithal, B.P.R. &Shastri, M. Fiscal Federation in India
- 10. Geol. S.L. Public Financial Administration
- 11. Thavaraj, M.J.K. Financial Administration of India
- 12. S.K. Mahajan and A.P. Mahajan: Financial Administration in India

PACC 9: URBAN AND RURAL GOVERNANCE IN INDIA

- **Unit I**: Concept & Evolution of Urban and Rural Governance; Salient Features of 73rd& 74th Constitutional Amendment Acts; Composition &Functions of Urban & Rural Local Bodies.
- **Unit II :** Planning for Urban Governance, Urban Policies, Urban Sustainable Development, Urban Environment, Sustainability & Resistance.
- **Unit III :** Programmes of Urban and Rural Development, Public Private Partnership, Inter-Departmental Coordination.
- **Unit IV**: Approaches of Urban and Rural Governance; Public Bodies Engaged in Urban and Rural Governance, Role of Cooperatives.
- **Unit V**: Issues in Urban & Rural Governance: Poverty, Unemployment, Population, Education, Health, Insurance.

- 1. Woodbury, Coleman(ed. Urban Development, Problems and Practice
- 2. Coleman, M.D. Reviewing Our Cities
- 3. Corson, J.J. Government Manpower for Tomorrow's Cities
- 4. Renfield, E.C. Urban Government
- 5. Ashok Mehta Committee on Panchayati Raj
- 6. Panchayati Raj Act, 1947
- 7. Kshettra Samiti and ZilaParishadAdhiniyam, 1961
- 8. Singh, S.N. Rural Development Bureaucracy in India
- 9. Bajpai, Ashok &Verma, M.S. Panchayati Raj in India

PACC 10: COMPARATIVE AND DEVELOPMENT ADMINISTRATION

- Unit I : Comparative Public Administration: Concept, Scope and Significance, Evolution of CPA, Comparative Administrative Group.
- **Unit II**: Approaches and Models of CPA: Universalist, Ecological, Bureaucratic, Behavioural and Structural-Functional.
- Unit III : Development Administration: Concept, Characteristics& Functions, Development Administration and Administrative Development; Ecology of Development Administration.
- Unit IV : Approaches and Models of Development Administration: Human Development, Inclusive Development & Ecological Approach.
- Unit V : Administrative System: UK, USA, France and South Africa

- 1. Arora, R.K. Comparative Public Administration
- 2. Chaturdevi, T.N. Comparative Public Administration
- 3. Chatterjee, S.K. Development Administration
- 4. Sapru, R.K. Development Administration
- 5. Riggs, F.W. The Ecology of Public Administration
- 6. Sharma, S.K. Development Administration in India
- 7. Bhattacharya, Mohit Bureaucracy & Development Administration
- 8. चतुर्वेदी, टी०एन० दृ तुलनात्मक लोक प्रशासन
- कटारिया, सुरेन्द्र तुलनात्मक लोक प्रशासन

PAIER: DIGITAL GOVERNANCE (Inter Departmental Course)

- Unit I : E-Governance: concept, scope and significance, Evolution of e-governance in India, SMART village, SMART city.
- Unit II : Emerging ICT trends such as SMAC, Big-data, e-Commerce, Cashless India, Mobile Wallet, Telemedicine, Digital library.
- Unit III : Cyber-crimes and Risk Management: Cyber Crimes, Hacking, Virus Attacks, Software Piracy, Risks involved in Instant Messaging (IM) such as WhatsApp, Messenger, Google chat etc.
- Unit IV : Digital Governance Initiatives in States: Akshaya Project of Kerala; Tele Samadhan of Madhya Pradesh; E-Ration Card Service of Delhi; Bhulekh Scheme, Lokvani, Online Jan Suvidha Scheme of Uttar Pradesh.
- Unit V : Issues in e-Governance: Individual Privacy vs. National Security, Artificial Intelligence threats and Internet of Things (IoT) challenges, Digital Divide, Data security, Data privacy.

- 1. Basandra, S.K Computers TodayGalgotia Publishers Pvt. Ltd
- 2. Bhatnagar S.S. -E-government : From Vision to Implementation
- 3. Bhatacharya, J. *E-gov2.o* : policies, progress and technologies
- 4. Brien, J and Marakas G.M -Management Information System:India(TMH)
- 5. B. Srinivas E-Governance Technique

SEMESTER-III

PACC- 11: PUBLIC POLICY AND ANALYSIS

- Unit I : Introduction: Meaning, Nature, Scope and Significance, Policy Cycle; Policy Change and Continuity; Models of Public Policy.
- Unit II : Policy Formulation: Structure and Process; Role of Various Agencies; Inter-governmental Relations; Constraints in Policy Formulation, Policy Making Indices and Post-globalized Scenario.
- Unit III : Policy Implementation: Role of Various Agencies; Problems in Policy Implementation; Policy Monitoring: Importance, Approaches, Constraints, And Remedial Measures.
- Unit IV : Policy Evaluation and Impact: Understanding Policy Evaluation;
 Ascertaining Policy Impact; Evaluation Techniques Social Cost-Benefit Analysis, Input-Output Analysis.
- **Unit V**: Sectoral Public Policies in India: Health, Education, Agriculture, Telecom and Environment.

- 1. Anderson, James E. Public Policy making, Praeger, New York, 1975
- 2. Dror, Y. Public Policy Making Re-examined, Chancellor, Pennsylvania, 1968
- 3. Sahani, P. Public Policy Conceptual Dimensions, KitabMahal, Allahabad, 1987
- 4. Saigal, Krishna Public Policy Making in India: An Approach to Optimisation, Vikas, New Delhi, 1983
- 5. Bertcih, Garg, K. Robert P. Clark and David M. Wood Comparing Political System: Power and Policy in Three Worlds, Macmillan, New York, 1986
- 6. Sapru, R.K. Public Policy Formulation, Implementation and Evaluation; Sterling, New Delhi, 2000
- 7. UNDP/ WHO/ HDI Websites.

PACC-12: RESEARCH METHODOLOGY AND PROJECT FORMULATION

- Unit I : Meaning, Nature, Scope and Objects of Social Science, Types of Social Research, Objectivity in Social Research, Research Design: Meaning, Types and its Formulation.
- Unit II : Hypothesis: Meaning importance, Sources and Types, Qualities of Workable Hypothesis, Formulation of Hypothesis, Sampling: Merit and Demerits, Types and Procedure of Selecting a Representative Sample.
- Unit III: Data Collection: Sources of Data Collection, Techniques of Data Collection: Observation, Interviews Content Analysis, Tools of Data Collection, Editing, Coding, Classification and Tabulation of Data.
- Unit IV: Measures of Central Tendency: Mean, Median, Mode, Mean Deviation, Standard Deviation, Correlation, Chi Square Test, T Test, Report Writing.
- Unit V : Project Formulation: Concept, Project Formulation on Social Welfare, Women, Children, Aged, Weaker Sections, Poor, Unemployment.

- 1. Goode, W.J. and Hatt P.K. Methods of Social Research
- 2. Journal of Social and Economic Studies, Vol.2, Nos. 2-3 (April-September 1985)
- 3. Special Issues on Data Methods and Social Research
- 4. Madge, John The Tools of Social Science
- 5. Moser, G.A. and Kalton G. Survey Methods in Social Investigation
- 6. Myrdal, Gunnar Objectivity in Social Research
- 7. Shah, V.P. Research Design
- 8. Young, P.V. Scientific Social Surveys and Research

PAEL 13 A: DISASTER MANAGEMENT AND SUSTAINABLE DEVELOPMENT

- Unit I : Disaster Management: Concept & Forms, India's Key Hazards & Crisis Response Mechanism; Preparedness and Risk Reduction; Recovery.
- Unit II : Emergency Response System; NDMA; SDMA; Indian Case Studies; Disaster Management and Efforts by Government.
- Unit III : Sustainable Development Concept and Current Issues;
 Development and its Sustainability; Sustainable Development and International Politics.
- **Unit IV**: Earth Summit, International and National Efforts, Globalization and Sustainable Development, Legislative Framework, Ethics in Sustainable Development
- Unit V : Policy and Practices of Land, Water, Energy, Environment and Natural Resources.

Books Recommended:

- 1. S.R. Singh Disaster Management
- 2. K.A. Rasure Understanding the Sustainable Development
- 3. S. Ramaswami and G. Sathis Kumar Environmental Sustainability
- 4. S.B. Ghosh Natural Resources (Its utility for Mankind)
- 5. D. Solomon Raj Energy and Environment Interaction (Future Challenges)
- 6. K.A. Rasure Globalization and Sustainable Development
- 7. Sarvotam Kumar Ecology and Global Warming
- 8. Vandana Desai & Robert B. Potter Companion to Development Studies

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PAEL 13 B: PUBLIC ENTERPRISES AND CORPORATE GOVERNANCE

- **Unit I :** Public Enterprises: Concept and Evolution; Forms of Public Enterprises; Governing Board.
- Unit II : Personnel Management: Recruitment, Training, Promotion and Remuneration.
- **Unit III :** Financial Management of Public Enterprises; Control Over Public Enterprises: Parliamentary, Ministerial and Audit.
- Unit IV: Issues in Public Enterprises: Accountability and Autonomy; Memorandum of Understanding (MoU); Privatization & Disinvestment; Profitability & Performance.
- Unit V : Corporate Governance: Concept, Models of Corporate Governance, The Board of Directors, Corporate Social Responsibility, Corporate Governance and Ethics.

- 1. Shastri, K.S., Dhamejanand Public Enterprises, Performance Evaluation of Public Enterprises
- 2. Singh, S.K. Public Sector in India
- 3. Lal, Bhure and Ram ,Raja Controlling Public Sector Sickness
- 4. Narayan, Satya CAG Public Enterprises Interface
- 5. Robson, W.A. Problems of Nationalised Industry
- 6. Hanson, A.H. Public Enterprises and Economic Development
- 7. Khera, S.S. Government in Business
- 8. Appleby, P.H. Re-examination of India's Administrative System with Special Reference to Administration of Governments, Industrial and Commercial Enterprises.
- 9. Rao, D.K. Prahalada, Corporate Governance
- 10. Medury, Uma, Corporate Governance Framework
- 11. Masami, Atarasi, Corporate Governance
- 12. Sarkar&Sarkar, Corporate Governance in India.
- 13. Yadav&Khatri, Corporate Governance.

PAEL 14 A: CORPORATE SOCIAL RESPONSIBILITY

Unit - I: Corporate Social Responsibility: Meaning, Characteristics, Scope and Evolution.

Unit - II: Legal Framework for CSR, Models and Approach of CSR, CSR and Ethics.

Unit - III: Stakeholders Advocacy, The Role of Business in Society, Consumers Awareness and CSR.

Unit - IV: Globalization & CSR, Implementing CSR, CSR as Competitive Advantages, Challenges before CSR.

Unit - V : Social Legitimacy, Best Practices of CSR in India.

Books Recommended:

1. Rao, D.K. Prahalada - Corporate Governance

- 2. Shah, R. ChunniBai Corporate Governance
- 3. Medury, Uma Corporate Governance Framework
- 4. Masami, Atarasi, Corporate Governance
- 5. Kumar, Basant Non-Executive Directors in Indian Corporate Governance.

PAEL 14 B: POLICE ADMINISTRATION

Unit - I: Police Administration: Concept, Significance, Evolution, Powers, Functions and Role.

Unit - II : Legal Procedure of Police & Magistrate, Community Policing & SMART Policing.

Unit - III : Structure, Functions and Role of DM-SSP and Commissionary System in Maintenance of Law and Order, Relationship between DM & SSP

.

Unit - IV : Investigating Agency - SIT, CBCID, NCB, NIA& CBI.

Unit - V : Problems & Challenges before Police, Police-Public Relations, Human Rights and Police.

- 1. J.C. Chaturvedi- Police Administration and Investigation of Crime
- 2. G. Ghose- Re-Legitimating Indian Police
- 3. A. Srivastava- Role of Police in a Changing Society
- 4. K.S. Subramanian-Political Violence and the Police in India
- 5. R.D Hunter and T. Barker Police Community Relations and the Administration of Justice
- 6. S.S. Chauhan Work Environment and Job Satisfaction among Police Officials

PAEL 15 A: COMMUNICATION SKILLS

- **Unit-I:** Communication: Meaning, Nature, Scope and Significance; Models and Theories of Communication: Linear Models, Interpersonal or Interactional Model, Composite Model.
- Unit-II: Various Types of Communication: Formal and Informal Communication, Downward Communication, Upward Communication, Horizontal Communication, Management Communication, And Verbal & Non-Verbal Communication.
- **Unit-III:** Impression Management, Leadership and Crisis Management, Leadership and Crisis Management.
- **Unit-IV:** Preparing a CV/Resume and Effective Profiling, Preparing a PowerPoint Presentation, Interpersonal Skills, Critical Thinking and Negotiation skills.

Books Recommended:

- 1. Kakarla, U. et al., (2019), Functional English for Communication, SAGE: New Delhi
- 2. Sethi, J & et al. A Practice Course in English Pronunciation, Prentice Hall of India,

New Delhi.

- 3. Sen, Leena. Communication Skills, Prentice Hall of India, New Delhi.
- 4. Prasad, P. Communication Skills, S.K. Kataria& Sons.
- 5. Bansal, R.K. and J.B. Harrison. Spoken English, Orient Language.
- 6. Roach Peter. English Phonetics and Phonology.

PAEL 15 B: ADMINISTRATIVE LAW

- **Unit I**: Administrative Law: Concept & Evolution, Dicey's Administrative Law, Droit Administratif.
- Unit II : Separation of Power & its Relevance, Administrative Law and Constitutional Law, Legal Remedial on Exhaustion of Administrative Remedies.
- Unit III : Internal Methods of Settlement of Disputes and Grievance Redressal Procedures, Conciliation & Meditation through Social Action Groups, Public Inquiry & Commission of Enquiry, Ombudsman.
- Unit IV : Administrative Discretion: Need, Limitation, Non-exercise of Discretionary Powers, Judicial Review of Administrative Discretion, Remedies.
- Unit V : Administrative Tribunal- Adjudicatory Authority on Administration, Nature of Tribunal, Natural Justice, Injunctions, Writs.

- 1. Pater H. Schunk Foundation of Administrative Law, 1994
- 2. Friedman The state and Rule of law in a Mixed Economy.
- 3. Schwartz and Wade Legal Control of Government
- 4. De Smith Judicial Review of Administrative Action, 1998
- 5. D.D.Basu Comparative Administrative Law, 1998
- 6. K.S.Shukla and S.S.Singh -LokAyukta: A Socio-Legal Study, 1988
- 7. Jain & Jain Principles of Administrative Law

INTERNSHIP/FIELD WORK SEMESTER- IV

PACC 16: SOCIAL WELFARE ADMINISTRATION

- Unit I : Social Welfare Administration; Meaning, Scope & Significance,
 Approaches/Models; Social Change and Social Justice; Social Welfare Administration in New Economic Order.
- Unit II: Social Welfare Administration at Union Level: Composition and Functions of Ministry of Social Justice and Empowerment; Ministry of Tribal Affairs; Ministry of Women and Child Development, Ministry of Minority Affairs; CSWB & SSWAB.
- Unit III : Social Welfare Policies and Programmes for SC/ST, OBCs, Women, Child, Disabled and Aged at Central & State level;
- Unit IV : Composition and Functions of National Commission: for SC/ST,
 Women, Other Backward Classes and Minorities; Sub Plan strategies for Welfare of Weaker Section.
- Unit V : International Agencies for Social Welfare: Composition and Functions of UNESCO, UNICEF, ILO, WHO (with special reference to India).

- 1. Mukherjee, Radhakamal Social Welfare Administration
- 2. Sachdeva, D.R. Social Welfare Administration
- 3. Prasad, R. Encyclopedia of Social Welfare Administration
- 4. Shukla, K.S. Social Welfare Administration in India
- 5. Chandra, Sushil Social Work in Uttar Pradesh
- 6. Annual Reports of Ministry of Social Justice & Empowerment, Government of India.
- 7. Goel, S.L. Social Welfare Administration.
- 8. कटारिया, सुरेन्द्र-सामाजिक प्रशासन

PAEL 17 A: ISSUES IN GOOD GOVERNANCE

Unit - I : Concept of Good Governance, Citizen Charter, Public-Private Partnership, Transparency and RTI.

Unit - II : Responsive Administration, Civil Society, NGOs as Non State Actors in Public Administration.

Unit - III : Consumer Interests and Protection, Redressal of Citizen Grievances, LokPal&Lokayukta.

Unit - IV: LokAdalats, Public Interest Litigation, Judicial Activism, Public Service Delivery.

Unit - V: Public Distribution System, Development Goals, Gender Issues; India's Administrative Culture.

- 1. Mander, H & Arif, M. Good Governance.
- 2. Jabbra, J.G. Dwivedi, O.P. Public Service Accountability
- 3. Kaviraj, S. &Khilnani, S. (ed.) Civil Society: History &Possibilities
- 4. IInd ARC Report, Government of India.
- 5. Singh, S.N. Administrative Culture & Development.
- 6. Bhandari, I.K. Public Distribution System.
- 7. Bava, Noorjahan Public Administration in the 21St Century.

PAEL 17 B: ADMINISTRATIVE THOUGHT-II

Unit - I : Aacharya Kautilya and Sardaar Vallabh Bhai Patel.

Unit - II : G.K. Gokhale and M.K.Gandhi.

Unit - III : Pt. Jawahar Lal Nehru and Dr. Bhim rao Ambedkar.

Unit - IV : AacharyaNarendraDev and C.Rajgopalachari.

Unit - V : J.P. Narayana and Dr. Ram ManoharLohia.

Books Recommended:

1. Sharma, Laxmi - Indian Political Thought

- 2. Syed, M.H. SardarVallabhabhai Patel
- 3. Ardiman David Gandhi
- 4. नरायण, इकबाल-प्रतिनिधि राजनीतिक विचारक
- 5. Mohammad, Taj Ambedkar on Social Justice
- 6. Jatava, R. Ambedkar and Humanisim
- 7. शरद, ओंकार-लोहिया के विचार

PAEL 18 A: URBAN WASTE MANAGEMENT

- **Unit -I** Waste Management: Concept, scope and significance and sources, types of solid waste: domestic waste, commercial waste, Industrial waste, agriculture waste, Biomedical Waste, e-waste, Hazardous waste.
- **Unit -II** Generation; collection; storage; segregation and principle of 3R (Reduce Reuse and Recycling).
- **Unit-III** Transportation; treatment / processing; disposal: methods and techniques.
- **Unit IV** Biomedical Waste: concept, sources, generation and classification; Management Technology; Industrial and e-waste: concept, varieties, danger, recycling and disposal.
- **Unit 5** Institutions: CPCB, NGT etc., Policies and Regulation, challenges and impact of solid waste management, innovations and latest technology.

- 1. Integrated Solid Waste Management, Engineering Principles and Management Issues, Tchobanoglous G., Theisen H., and Vigil S.A. (2014)., 2nd Ed., McGraw-Hill, USA
- 2. Solid Waste Engineering, Vesilind, P.A., and Worrell W. A. (2016), 2nd Ed., Cengage India.
- 3. Hand Book of Solid Waste Management, Tchobanoglous G., Frank Kreith., (2002)., 2nd Ed., McGraw Hill, USA.
- 4. Solid Waste Technology & Management, Thomas Christensen, (2011)., John wiley & sons, USA.
- 5. Waste Management Practices: Municipal, Hazardous and Industrial, John Pichtel (2014)., 2nd Ed., CRC Press, USA.
- 6. Solid Waste Management Present and Future Challenges, Jagbir Singh, Ramanathan, AL., (2019)., I.K. International publishing House Pvt.Ltd., India.
- 7. Wentz, C. A., "Hazardous Waste Management", McGraw Hill.
- 8. LaGrega, M.D. Buckingham, P.L. and Evans, J.C., "Hazardous Waste Management", McGraw Hill.

PAEL 18 B: GENDER ISSUES AND GOVERNANCE

Unit I: Foundations of Gender and Governance

- Key Concepts: Gender, governance, patriarchy, intersectionality, gender mainstreaming.
- Historical Context: Gender and governance in ancient and colonial India.
- Global and Indian Context: SDG 5, constitutional and legal provisions for gender equality.
- Case Studies: Matriarchal systems (Meghalaya, Kerala).

Unit II: Gender and Governance in India

- Intersectionality: Gender, caste, religion, and tribal identities.
- Gender-Based Violence: Domestic violence, cyber violence, and governance mechanisms (POSH Act, IT Act).
- Grassroots Movements: Gulabi Gang, Kudumbashree, women in Panchayati Raj.

Unit III: Gender, Economy, and Governance

- Gender and Work: Barriers, pay gap, unpaid care work, and policies (MNREGA, Mudra Yojana).
- Economic Empowerment: SHGs and women entrepreneurs.
- Global Perspective: Scandinavian gender-equal workplaces, role of international organizations (UN Women, ILO).

Unit IV: Contemporary Gender Issues and Global Governance

- Women in Politics: Representation in India and global examples (e.g., Jacinda Ardern).
- Contemporary Challenges: Climate change, reproductive rights, LGBTQ+ inclusion (Section 377, Transgender Persons Act).
- Governance During Crises: Gendered impact of COVID-19.
- Case Studies: Rwanda's women-led governance, India's LGBTQ+ policies.

Unit V: Innovations and Future Pathways

- Governance Innovations: Gender budgeting, e-governance tools (e.g., Mahila e-Haat).
- Future Strategies: Leadership training, grassroots governance, AI in gender-responsive policies.
- Capstone: Group presentations on gender-sensitive governance frameworks.

Suggested Readings:

- 1. **Goetz, A. M. (2003).** *Gender and Governance: Institutionalizing Women's Rights in Public Administration.* Routledge.
- 2. Chowdhury, N., & Nelson, B. (1994). Women and Politics Worldwide. Oxford University Press.
- 3. **Mukherjee**, **A. (2021)**. *Women*, *Work and Governance in India: The Intersection of Caste and Gender*. Sage Publications.
- 4. **Nussbaum, M. (2001).** *Women and Human Development: The Capabilities Approach.* Cambridge University Press.
- 5. **Sharma**, A. (2020). Gender Responsive Governance: Global Perspectives and Challenges. Springer.
- 6. **Sen, G., & Mukherjee, A. (2014).** *Gender Equality and Development in South Asia: Regional Challenges and Governance Issues.* Routledge.
- 7. **Desai, M., & Thakkar, U. (2007).** *Women in Indian Society*. National Book Trust.
- 8. **Krook, M. L., & Childs, S. (2010).** *Women, Gender, and Politics: A Reader.* Oxford University Press.

DISSERTATION & VIVA-VOCE

gulu	Hari Rom	- Lugariantin	Shaileshell
(Prof. Daya Ram Yadav)	Shri Hari Ram	Dr. Prakher Tripathi	Dr. Shailesh Kumar
Professor (Convenor)	Asso Professor & HOD	Assistant Professor & HOD	Assistant Professor & HOD
Political Science	Political Science (Member)	Political Science (Member)	Political Science (Member)
Gayatri Vidya Peeth P G	Achary Narendra Dev Post	M.L.K.P.G.College, Balrampur	S.L.B.S. Degree College, Gonda
College Risia Bahraich U P	Graduate College, Babhnan		